

**Kadaltilla / Adelaide Park Lands Authority**  
**Business Plan & Budget**  
**2024/25**

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***The Adelaide Park Lands are the largest inner urban park system in Australia.***

*Nationally Heritage listed for their unique design – they are the city’s lungs, backyard, playground, meeting space and more. There are there for everyone to enjoy, enhancing physical and mental well-being, and they secure Adelaide’s place as one of the planet’s most liveable cities.*

## **Acknowledgement to Country**

The Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) acknowledges the Kurna people as the traditional owners of the Adelaide Plains and pays respect to Elders past and present. Kadaltilla recognises and respects the cultural heritage, beliefs and relationship which the Kurna people have with the land and acknowledges that they are of continuing importance to the Kurna people living today.

Kadaltilla extends that respect to other Aboriginal Language Groups and other First Nations.

Kadaltilla is the principal advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

Kadaltilla is a traditional Kurna word meaning Green place / Green lands / Parklands.

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# KADALTILLA / ADELAIDE PARK LANDS AUTHORITY

## Introduction

The City of Adelaide and the State Government of South Australia are committed to protecting and enhancing the Adelaide Park Lands for the benefit of all South Australians.

The Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) is the principal advisory body to both the City of Adelaide and the State Government on the protection, management, enhancement, and promotion of the Adelaide Park Lands.

Kadaltilla is established pursuant to section 5 of the *Adelaide Park Lands Act 2005 (SA)* and operates as a subsidiary of the City of Adelaide, pursuant to section 42 of the *Local Government Act 1999 (SA)*. Kadaltilla acts in accordance with its Charter and as set out in the *Adelaide Park Lands Act 2005 (SA)*.

The City of Adelaide, on behalf of its communities of the City of Adelaide and the State, is committed to ensuring that Kadaltilla delivers maximum benefit for the future of Adelaide's Park Lands as the City of Adelaide's defining feature.

## Business Plan & Budget Overview

Kadaltilla is required to prepare an annual business plan consistent with the Adelaide Park Lands Management Strategy and the Strategic Plan and Charter of Kadaltilla. Kadaltilla must consult with and receive approval from the City of Adelaide for its annual business plan and budget.

The annual business plan and budget must:

- Identify the performance targets of Kadaltilla;
- Set the performance measures that are to be used to monitor and assess performance and achievement of targets;
- Specify the financial and other resource and internal processes required to achieve the performance targets.

# KADALTILLA BOARD

## About Us

Kadaltilla operates as a subsidiary of the City of Adelaide, pursuant to section 42 of the *Local Government Act 1999*.

Kadaltilla and its Board are the same entity.

The Board is responsible for managing the business of Kadaltilla and acting in accordance with the Charter and all relevant legislation.

The Board is skills based including expertise across biodiversity/environment, recreation/open space, cultural heritage, landscape design/park management, tourism/events, indigenous culture/reconciliation, financial and local government.

The Board comprises a Presiding Member (the Lord Mayor), and four other members appointed by Council and five members appointed by the Minister for Planning.

The Board receives administrative support from Council.

*[Insert Board member's photos]*

- *Dr Jane Lomax-Smith AM  
Lord Mayor  
Presiding Member*
- *Ms Elinor Walker  
Deputy Presiding Member*
- *Councillor Keiran Snape*
- *Mr Ashley Halliday*
- *Ms Stephanie Johnston*
- *Mr Craig Wilkins*
- *Mr Ben Willsmore*
- *Mr Tim Agius*
- *Ms Allison Bretones*
- *[Vacant]*

## Functions of Kadaltilla

Kadaltilla is established to undertake the following functions, set out in section 9 of the *Adelaide Park Lands Act 2005* and its Charter:

- To undertake a key policy role with respect to the advocacy and promotion of the values of the Park Lands and their management and protection.
- To prepare and, as appropriate, to revise, the Adelaide Park Lands Management Strategy in accordance with the requirements of the *Adelaide Park Lands Act 2005*.
- To provide comments and advice on any management plan prepared by the Adelaide City Council or a State Authority under the *Adelaide Park Lands Act 2005* or the *Local Government Act 1999* that relates to any part of the Adelaide Park Lands, and to monitor and, as appropriate, to provide comments, advice, or reports in relation to, the implementation or operation of any such plan.
- To provide comments or advice in relation to the operation of any lease, licence, or other form of grant of occupation of land within the Adelaide Park Lands.
- On the basis of any request, or on its own initiative, to provide advice to the Adelaide City Council or to the Minister on policy, development, heritage or management issues affecting the Adelaide Park Lands.
- To promote public awareness of the importance of the Adelaide Park Lands and the need to ensure that they are managed and used responsibly.
- To ensure that the interests of South Australians are taken into account, and that community consultation processes are established and undertaken, in relation to the strategic management of the Adelaide Park Lands.
- To promote and administer the Adelaide Park Lands Fund.
- To undertake or support other activities that will protect or enhance the Adelaide Park Lands, or in any other way promote or advance the objects of the *Adelaide Park Lands Act 2005*.

# **ADELAIDE PARK LANDS MANAGEMENT STRATEGY (APLMS) 2015-2025**

## **Executive Summary**

### **Vision**

Inspiring growing numbers of residents, workers and visitors, the Park Lands will continue to provide a myriad of recreational and sporting opportunities and events for everyone to enjoy, enhancing physical and mental well-being and cementing Adelaide's place as one of the planet's most liveable cities. There will be a balanced approach to a diverse range of environmental, cultural, recreational, and social values, activities and developments. All resources will be protected and enhanced.

### **Outcomes**

#### **Dynamic, Active & Tranquil Places**

Places of activity, creativity, and tranquillity for everyone that support our changing lifestyles, health and wellbeing.

The Park Lands:

- Are the place to meet and enjoy diverse experiences.
- Host diverse events, from small to large, in more places more often.
- Are Adelaide's hub for sport and recreation.

#### **Connected Places & Spaces**

A network of connected and legible places and spaces enabling safe movement via paths and trails linking the City to the suburbs, hills and coast.

The Park Lands:

- Are a network of connected parks.
- Connect the City, inner suburbs, hills and coast.
- Invite exploration and are safe and easy to access and move around in, day and night.

#### **Welcoming & Attractive Places**

Places of diverse landscapes and natural beauty providing a range of recreational, sensory and stimulating experiences of discovery.

The Park Lands:

- Offer diverse experiences.
- Are easily identifiable.

#### **Sustainable & Enduring Places**

Places that thrive in the face of a changing climate.

The Park Lands:

- Create biodiversity.
- Are water sensitive, with healthy watercourses.

- Are resilient.
- Contribute to carbon neutrality.

### **Memorable & Distinctive Places**

Places celebrating Adelaide's unique cultural heritage.

The Park Lands:

- Are valued as a National Heritage site worthy of World Heritage listing.
- Are a place of Kaurna Cultural significance.
- Inspire visitors.

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## **STRATEGIC PRIORITIES & PERFORMANCE**

Kadaltilla has adopted a Strategic Plan 2023-2028 with the following purpose and guiding principles:

### **Purpose**

To be the trusted voice on the Adelaide Park Lands which actively conserves, promotes, and enhances the environmental, economic, cultural, recreational, and social importance value of the Adelaide Park Lands

### **Guiding Principles**

- Preserve and strengthen the integrity of the Adelaide Park Lands
- Promote the values of the Park Lands – as Adelaide’s defining feature, and an internationally unique asset
- Partner with Council and the State Government to advocate the benefits of the Adelaide Park Lands
- Advise Government at all levels on the management and usage of the Adelaide Park Lands for the benefit of all South Australian’s

The activities for 2024-2025 align with the performance targets and measures 2023-2028 set out in Kadaltilla’s Strategic Plan (as per reference number in the following tables).

## Cultural Value

*Promote the cultural values of the Park Lands including Kurna culture, heritage, and wellbeing*

APLMS Outcome	Ref.	Performance Objectives 2023-2028	Performance Initiatives 2023-2028	Performance Measures 2023-2028	Activities 2024-2025	Resources 2024-2025
Memorable & Distinctive Places	1.1	Seek Kurna cultural authority in everything we do	Partner with Kurna culture authority	Each matter that comes before Kadaltilla considers Kurna culture	Kadaltilla and Council staff will ensure that each matter that comes before Kadaltilla considers Kurna culture  Strengthen Kadaltilla's engagement with KYAC and the Kurna community	Within Council service delivery plan allocations
Memorable & Distinctive Places	1.2	Assist with Kurna cultural mapping	Support Kurna Cultural mapping progress	Kurna Cultural mapping completed and used to inform Kadaltilla considerations by 2024	Cultural mapping ongoing by Council staff	Within Council service delivery plan allocations
Memorable & Distinctive Places	1.3	Advocate for the featuring of the Adelaide Park Lands in relevant promotional campaigns	Develop specialist branding and promotion of Kadaltilla and the Park Lands	Adelaide Park Lands featured in relevant promotional campaigns	The Park Lands are marketed using available means including website, social media, brochures, and financial support for the (biennial) Adelaide Park Lands Art Prize	\$20,000
Memorable & Distinctive Places	1.4	Champion the development of World Heritage listing nomination	Regularly review World Heritage listing submission progress	State Government support for World Heritage listing submission by 2026	Continue to progress opportunities for World Heritage Listing with Adelaide and Mount Lofty Ranges Councils	Within Council service delivery plan allocations

## Environmental Performance

*Maintain and improve climate resilience and the landscape values of the Park Lands*

APLMS Outcome	Ref.	Performance Objectives 2023-2028	Performance Initiatives 2023-2028	Performance Measures 2023-2028	Activities 2024-2025	Resources 2024-2025
Welcoming & Attractive Places	2.1	Define, protect, and enhance landscape values and design qualities	Establish performance principles for the Adelaide Park Lands	Landscape values of the Adelaide Park Lands have been defined, protected and enhanced	Landscape values of the Adelaide Park Lands to be defined as part of the APLMS review with advice provided on how to protect and enhance landscape values and design qualities	Within Council service delivery plan allocations
Sustainable & Enduring Places	2.2	Promote ecologically sustainable initiatives and monitor tree canopy cover, biodiversity, and environmental sustainability and design quality	Regularly review tree canopy cover, biodiversity, and environmental sustainability in the Park Lands	Ecologically sustainable initiatives promoted, and tree canopy cover, biodiversity, and environmental sustainability and design quality have been regularly reviewed	Tree canopy cover, biodiversity, and environmental sustainability data and insights to be included in the digital APLMS	Within Council service delivery plan allocations
Sustainable & Enduring Places	2.3	Consider climate resilience in everything we do	Undertake a climate impact assessment of the Adelaide Park Lands	Deliver a climate impact assessment of the Adelaide Park Lands	Commencement of a climate impact assessment of the Adelaide Park Lands	Within Council service delivery plan allocations
Sustainable & Enduring Places	2.4	Research the impact of climate change on the Park Lands	Develop a better understanding of environmental values and trends	Environmental values and trends presented to Kadaltilla	Environmental values and trends data and insights to be included in the digital APLMS	Within Council service delivery plan allocations
Dynamic, Active & Tranquil Places	2.5	Increase the accessibility of evidence-based information	Regular online Adelaide Park Lands updates (inclusive of events, trends, gardens and botanical features and items dealt with at Kadaltilla)	Customers are well-informed through regular online Adelaide Park Lands updates	Update City of Adelaide website for Park Lands content	\$16,000

<b>APLMS Outcome</b>	<b>Ref.</b>	<b>Performance Objectives 2023-2028</b>	<b>Performance Initiatives 2023-2028</b>	<b>Performance Measures 2023-2028</b>	<b>Activities 2024-2025</b>	<b>Resources 2024-2025</b>
Sustainable & Enduring Places	2.6	Improved Irrigation and Water Management across the Park Lands	Investigate options for alternative recycled water sources to reduce reliance on bores	Reduction in use of bore water and increase in use of recycled water	Commencement of investigation into alternative options for recycled water sources in the Park Lands to reduce reliance on bores	Within Council service delivery plan allocations

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## Management and Protection

*Treat the Park Lands holistically with an adaptive future focused approach*

APLMS Outcome	Ref.	Performance Objectives 2023-2028	Performance Initiatives 2023-2028	Performance Measures 2023-2028	Activities 2024-2025	Resources 2024-2025
Charter	3.1	Monitor delivery of priority projects in the Adelaide Park Lands Management Strategy	Regular review of the progress of the Adelaide Park Lands Management Strategy priority projects	Adelaide Park Lands Management Strategy priority projects implemented	Release of revised Adelaide Park Lands Management Strategy following the comprehensive mid-point review	Within Council service delivery plan allocations
Memorable & Distinctive places	3.2	Advocate for and establish Funding Mechanisms to support delivery of the Adelaide Park Lands Management Strategy	Identify funding opportunities for priority projects in the Adelaide Park Lands Management Strategy	Funding secured for priority projects in the Adelaide Park Lands Management Strategy	Investigate funding opportunities for priority projects in the Adelaide Park Lands Management Strategy	Within Council service delivery plan allocations
Charter	3.3	Review State Government Management Plans	Partner with the State Government to advise on management plans for areas of Adelaide Park Lands controlled by State Government	Advice provided to the State Government for the preparation of management plans for areas of Adelaide Park Lands controlled by State Government	Connect with the State Government to advise on management plans for areas of Adelaide Park Lands controlled by State Government	Within Council service delivery plan allocations
Memorable & Distinctive Places	3.4	Advocate for progression of State Heritage Listing by the State Government	Continued support provided for the State Heritage listing	State Heritage listing progressed by the State Government	Continue to monitor progress and pursue opportunities for State Heritage listing	Within Council service delivery plan allocations
Memorable & Distinctive places	3.5	Assess the landscape value of the Adelaide Park Lands including economic, environmental and cultural significance	Undertake an assessment of economic, environmental and cultural significance of the Adelaide Park Lands	Board Members are well informed through regular updates	Landscape value of the Adelaide Park Lands to be included in the revised APLMS	Within Council service delivery plan allocations

## Expert Advice

*Function as the peak advisory body for policy, development, heritage, and management of the Park Lands based on sound data and evidence*

APLMS Outcome	Ref.	Performance Objectives 2023-2028	Performance Initiatives 2023-2028	Performance Measures 2023-2028	Activities 2024-2025	Resources 2024-2025
Charter	4.1	Provide advice on plans, projects, and policies for the Adelaide Park Lands	Regularly review all plans, projects, and policies for the Adelaide Park Lands to ensure they have undergone review by Kadaltilla where appropriate	Advice of Kadaltilla is endorsed and adopted	<p>Identify items requiring consideration by Kadaltilla</p> <p>Forward agenda maintained by Kadaltilla / Adelaide Park Lands Authority Advisor</p> <p>Convene and support Kadaltilla meetings, workshops and field trips</p> <p>Members remunerated in accordance with the provisions of Kadaltilla's Charter and Council's specific determination on fees</p>	<p>\$72,043 sitting fees for Kadaltilla</p> <p>\$175,362 Salary and Oncosts</p>
Charter	4.2	Engage with City of Adelaide and State Government including input into State Government initiatives	Partner with Council and the State Government to increase the accessibility of Kadaltilla	State Government engages with Kadaltilla on State Government initiatives	Connect with the State Government to increase the accessibility of Kadaltilla	Within Council service delivery plan allocations
Dynamic, Active & Tranquil Places	4.3	Review leasing and licensing and event management policies together with other relevant Park Lands use policies	Create a Policies section on the Kadaltilla portal	Kadaltilla makes policy submissions on State and Local Government matters where deemed necessary	<p>Policies section on the Kadaltilla portal to be created</p> <p>Reporting of lease, license, and events on Park Lands, as required</p>	Within Council service delivery plan allocations

<b>APLMS Outcome</b>	<b>Ref.</b>	<b>Performance Objectives 2023-2028</b>	<b>Performance Initiatives 2023-2028</b>	<b>Performance Measures 2023-2028</b>	<b>Activities 2024-2025</b>	<b>Resources 2024-2025</b>
Charter	4.4	Strengthen Kadaltilla's engagement with City of Adelaide, State Government, and adjoining Councils	Strategic stakeholder engagement on Adelaide Park Lands related matters	The City of Adelaide, State Government, and adjoining Councils actively engage with Kadaltilla	Administrative support from Council staff to assist with arranging meetings with adjoining Council staff and State Government	Within Council service delivery plan allocations
Welcoming & Attractive places	4.5	Increase the profile of the Kadaltilla Board	Create and maintain a social media profile detailing the business of Kadaltilla	The public are aware of, and educated about, the business of Kadaltilla	Creation of a social media profile	\$25,550

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## Governance

The City of Adelaide governance support enables Kadaltilla to meet legislative requirements and obligations arising from its Charter

APLMS Outcome	Ref.	Performance Targets 2023-2028	Performance Measures 2023-2028	Activities 2024-2025	Resources 2024-2025
Charter	5.1	Maximise utilisation of skills, known and enthusiasm of Kadaltilla through effective meetings that foster dialogue and the development of shared thinking	Appointments to Kadaltilla are based on skills and expertise set out in Part 2, Division 2, Section 6 of the <i>Adelaide Park Lands Act 2005</i>	Formal and informal opportunities to provide advice and expertise on Park Lands (such as meetings, workshops and Kadaltilla portal)	Within Council service delivery plan allocations
Charter	5.2	Develop a high level of knowledge and understanding of the Park Lands amongst Members through regular site visits and briefings	Undertake at least one Park Lands field trip per year to facilitate greater understanding of Park Lands projects, facilities and landscapes	Field trip(s) to be scheduled as part of the Forward agenda	\$3,000
Charter	5.3	Seek early input into issues relating to the Park Lands to ensure Kadaltilla advice is timely and relevant	Number of submissions reviewed by Kadaltilla	Quarterly external scan of issues relating to the Park Lands  Kadaltilla to be represented in Adelaide Park Lands Advisory Group (APLAG) meetings to ensure relevant issues are identified and sent to Kadaltilla in a timely manner	Within Council service delivery plan allocations
Charter	5.4	Monitor developments subsequent to Kadaltilla advice	Assessment of outcome for alignment with Kadaltilla advice	Quarterly external scan of developments subject to Kadaltilla advice	Within Council service delivery plan allocations
Charter	5.5	Advocate for the value of Kadaltilla as a proactive, accountable, independent, skills-based Board that advises on Park Lands management and protection	Receive at least two State presentations on Park Lands planning and management related matters per year	Advice provided to Council and / or the State Government on strategic matters relating to the Adelaide Park Lands  Advice provided to the Minister responsible for the <i>Adelaide Park Lands Act 2005 (SA)</i>	Within Council service delivery plan allocations



APLMS Outcome	Ref.	Performance Targets 2023-2028	Performance Measures 2023-2028	Activities 2024-2025	Resources 2024-2025
Charter	5.6	General purpose accounts are operational	Council's accounting procedures met	General purpose accounts are maintained by Council staff	Within Council service delivery plan allocations
Charter	5.7	Annual Business Plan and Budget is in place for Kadaltilla	Business Plan and Budget prepared in accordance with legislative and Charter requirements	Prepared by Council staff as part of Council internal processes  Subject to consultation with, and approval from, Council	Within Council service delivery plan allocations
Charter	5.8	Kadaltilla makes appropriate use of available finances provided by Council	Quarterly finance reports adopted and presented to Council  Council's external auditor and Audit Committee is satisfied the requirements are met  Kadaltilla financial management is in accordance with legislative and Charter requirements	Financial updates provided as required Council's external auditor and Audit Committee performs the necessary tasks	Within Council service delivery plan allocations
Charter	5.9	The Adelaide Park Fund is operational	Monies are received and expended according to the provisions of Kadaltilla's Charter	The Adelaide Park Lands Fund is operational and administered by Council staff and maintained by Kadaltilla	Within Council service delivery plan allocations
Charter	5.10	Kadaltilla's Annual Report is prepared detailing achievement of the aims and objectives of the APLMS, Strategic Plan, and Business Plan and Budget	Kadaltilla's Annual Report is prepared in accordance with legislative and Charter requirements Submitted to Council by 30 September in each Financial Year	Prepared by Council staff as part of internal administrative processes  Subject to consultation with, and approval from, Council  Incorporated in City of Adelaide's Annual Report	Within Council service delivery plan allocations

APLMS Outcome	Ref.	Performance Targets 2023-2028	Performance Measures 2023-2028	Activities 2024-2025	Resources 2024-2025
				Copy provided to Minister responsible for the <i>Adelaide Park Lands Act 2005</i>	
Charter	5.11	Kadaltilla is insured according to the requirements of the Local Government Mutual Liability Scheme	The Local Government Mutual Liability Scheme insures Kadaltilla	Insurance for Kadaltilla is maintained by Council staff	\$21,447

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## KADALTILLA BUDGET SUMMARY

INCOME SUMMARY	2024/25 Draft Budget (including budget bids)	2023/24 Budget	2022/23 Budget
City of Adelaide Contribution	\$333,402	\$253,360	\$217,734
<b>Total Income</b>	<b>\$333,402</b>	<b>\$253,360</b>	<b>\$217,734</b>
EXPENDITURE SUMMARY			
Salary & Oncosts	\$175,362	\$143,424	\$119,283
Kadaltilla / Park Lands Authority (sitting fees)	<b>\$72,043</b>	<b>\$56,456</b>	\$46,000
Brand and Marketing	<b>\$25,550</b>	<b>\$4,000</b>	\$4,000
Insurance, Audit and Legal	<b>\$21,447</b>	<b>\$21,602</b>	\$20,573
External Advice	<b>\$5,000</b>	<b>\$5,000</b>	\$5,000
Adelaide Park Lands Art Prize Sponsorship	<b>\$20,000</b>	<b>\$15,000</b>	\$15,000
Kadaltilla Operations	<b>\$14,000</b>	<b>\$7,878</b>	\$7,878
<b>Total Expenditure</b>	<b>\$333,402</b>	<b>\$253,360</b>	<b>\$217,734</b>